



MESSAGE FROM THE PRESIDENT

Rev. Robert Nicholson

Our spring gathering will be March 18-19, 2017 at Goodwin House Bailey's Crossroads, Falls Church, Virginia (*not* Goodwin House, Alexandria). The theme will be a call to resident advocacy: BE THE VOICE. **Six state resident representatives** will present two of their advocacy efforts with backup material as models for other states to follow. They will tell us how they work with their State LeadingAge organization. They will let us know what they believe NaCCRA can accomplish nationally. Our meeting precedes LeadingAge's PEAK Leadership conference in Washington, DC. **Marsha Greenfield, LeadingAge VP for Legislative Affairs** (representing **Niles Godes, Senior Vice President, Congressional Affairs and Housing**) will share the LeadingAge agenda for advocacy and preview working with the new Congress following the election with the challenges and changes to Medicare, Social Security, and Medicaid. The Jefferson Street String Band will liven up the event with music at dinner Saturday! The business meeting is crucial as new directors to the Board will be elected.

Resourcing our members and those considering a CCRC is a key component of the NaCCRA mission. At our Indianapolis fall gathering, three gifted resident leaders highlighted three indispensable web sites which are *all* managed by resident **volunteers**. On the open market it would cost NaCCRA many hundreds of dollars to provide this service. We are grateful for these fellow residents whose work benefits us all.

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The photo of President Nicholson and Brad Breeding on the right was taken in Indianapolis. where Brad presented his study of CCRCs. See page 6 for Brad's FACEBOOK observations. See page 7 for his column: BASIC COMPONENTS IN SELECTING A CCRC.



EDITORIAL



I am encouraging all CCRC residents who live in the D.C. area to register for the Spring Meeting on March 18 at Goodwin House, Bailey's Crossroads. It should be an easy drive from Richmond, Virginia, and even easier from Maryland. Those who live in D.C. can probably come on public transportation. It would be a treat to see residents from CCRCs with whom we have never touched base; and we always look forward to renewing old acquaintances. Which reminds me – HAPPY NEW YEAR!

Jennifer Young initiated an ASK&SHARE column for the first issue in 2014 and carried through in 2015 and 2016. She has decided to discontinue her column and encourages all residents to go to naccra.com and participate in the FORUM. (See directions below). On page 8, I am closing out ASK&SHARE with a summary of issues covered in those three years – and a listing of those who have contributed to the column. I welcome "Letters to the Editor" if you have a question you want answered or a project you would like to share, we can continue to share in Life Line.

HOW TO REGISTER FOR THE MEMBERS FORUM

1. Type naccra.com into your computer's web browser.
2. Put your cursor on the forum link at the top of the page. A menu will drop down.
3. Put your cursor on the second option, register for the forum, and click that link.
5. Follow the directions on that page, and soon you'll be able to participate in the discussions.

WE WANT TO HEAR FROM YOU

NaCCRA Officers

President: Rev. Bob Nicholson (WA) rdern2@gmail.com
 President-elect: Walton Boyer (NC) Walton.boyer@charter.net
 Secretary:
 Treasurer:

Directors

Jack Cumming (CA) JackCumming@AgeAct.com
 Jean Hurley (VA) jhurleyed@gmail.com

National Continuing Care
 Residents Association
 Administrative Office
 325 John Knox Rd.
 Suite L. 103
 Tallahassee, FL 32303
 Phone 850-224-0711

NaCCRA exists for the purpose of promoting, supporting, and protecting the chosen lifestyle of Continuing Care Retirement Community (CCRC) residents in the U.S. NaCCRA is the only national organization for CCRC residents and is dedicated to the promotion of continuing care resident communities as a humane, cost-effective, long-term care model for elderly individuals. Its work is conducted primarily by volunteers. Support comes from dues and gifts.

NaCCRA has been classified by the IRS as a tax exempt 501c(3) corporation since October 2000. Donors may deduct contributions as provided in section 170 for Federal estate and gift tax purposes if they meet the applicable provisions of the sections 2055, 2106 and 2522 of the Code.

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NEW DIRECTORS NEW DIRECTIONS FOR NACCRA

Jack Cumming

Ordinarily, members of an organization can take it for granted that there are Directors faithfully serving the members and representing the members' best interests. That is true for NaCCRA; but, unlike many organizations, the contingencies of aging are a challenge for NaCCRA. So it is that over a period of several months a large number of NaCCRA Directors had to withdraw, leaving just four: President Bob Nicholson, President-elect Walt Boyer, Jean Hurley, and Jack Cumming. Moreover, both the President and President-elect would like to step down from the leadership if suitable successors can be found. NaCCRA is indeed experiencing the challenges of aging. It afflicts our bodies and saps our strength; and it's strenuous to have to maintain a nationwide organization with the travel and other stresses that entails.

This has led to a complex situation which we've reported previously in our electronic communications. The Bylaws allow the President to name replacement Directors in the interim between Annual Meetings. (Directors are formally elected at NaCCRA's Annual General Meeting in the Spring). But those interim replacements appointed by the President must be confirmed by the Board. The Bylaws require a minimum of nine Directors and a quorum is a majority. That might mean a majority of the continuing Directors but a technical interpretation would require a majority of the required nine member minimum of five. Since there are only four continuing Directors, NaCCRA has gotten into a pretty fix. There is no way to seat replacement Directors since it's impossible for the Board to meet the technical quorum with only four Directors.

One approach was to appeal to the general membership to confirm the naming of replacement Directors. And we have a pragmatic group of willing replacement directors, identified by the Nominating Committee as specified in the Bylaws. The officers commenced such an election and many of you have responded by voting pursuant to the call in the December electronic Life Line. Thank you for your participation.

Technically minded members have disputed that process and have insisted that the election and seating of replacement Directors not occur until the Annual General Meeting, which will take place in 2017 on March 18 at Goodwin House in Virginia. The Bylaws allow voting by electronic means, so we're starting over with an election of all Board members including the four who are continuing.

We are eager to allow your leaders to concentrate on advancing your interests. This includes accounting integrity, gaining protections for your entry fees, stronger influence for residents in CCRC decisions, a national member voice in healthcare, etc. etc. There is much work to be done, though we can be hamstrung by technicalities if we don't first address the governance concerns of our most vigilant members.

We are fortunate to have people to serve you as Directors. On the next two pages you will find a photo and a brief biographical sketch to introduce those willing workers to you.

NaCCRA BOARD OF DIRECTORS

The existing by-laws, as amended in 2013, call for a Board of Directors consisting of from nine to eleven members. As of December, 2016, our status is as follows:



PRESIDENT: Rev. Robert Nicholson, Aljoya at Thornton Place, Seattle, Washington. An ordained minister in the Presbyterian Church, Bob has served in Alaska, New York, California, Texas, Tennessee, and overseas in Switzerland. He grew up in Texas and those origins linger in his accent and dress.



PRESIDENT-ELECT: Walton Boyer, Deerfield Episcopal Retirement Community, Asheville, North Carolina. Past President of the North Carolina Continuing Care Residents Association. Walt is a graduate of the U. S. Naval Academy and rose through the ranks of the Navy to retire as Captain.

TREASURER – to be filled
SECRETARY – to be filled



Jack Cumming: Carlsbad by the Sea, Carlsbad, California. Jack graduated from Princeton University, obtained a Master's Degree from New York University and worked in pensions, life and health insurance as an actuary and executive. Jack is Director of Research for NaCCRA.



Jean Hurley: Westminster-Canterbury on Chesapeake Bay, Virginia Beach, Virginia. Jean graduated from the University of Missouri in Kansas City with a degree in Elementary Education. She taught all 8 grades in a 1-teacher schoolhouse in Western Kansas, middle school science and social studies at Loretto Academy in Kansas City, homeroom for grades 6, 7 and 8 in a parochial school in Florham Park, New Jersey, and, finally music and computers for all eight grades.

These four board members do not constitute a quorum. Between now and the Spring Meeting an ad hoc group consisting of the above four members and the nominees will be at work preparing for the new year's work with a full board. In the last issue of Life Line, in tiny print on page 10 we had a "CALL FOR NOMINATIONS" box. That call is still in effect and we welcome your input. You can nominate someone you think has talent and ability – or you can volunteer to serve. In the meantime, the nominating committee under the leadership of Walt Boyer has produced six names to be presented at the March Spring Meeting. We will confirm up to seven nominees at the March meeting.



Jack Mathison, Sunnyside CCRC, Harrisonburg, Virginia. Jack became President of NaCCRA in 2008 when a resident of Ingleside at Rock Creek in Washington, DC. He was a prisoner of war at Stalag Luft 1 in Germany until liberation by the Russians. He completed his undergraduate studies at the University of Wisconsin, spent 5 years with United States Gypsum Company, then entered Union Theological Seminary in New York City followed by church work in Illinois, Kansas, and Tennessee.



Ruth Walsh: has been a resident of StoneRidge in Mystic, Connecticut since its inception in 2005. She was brought up in a military family and, after graduation from the University of Maine with a BA in Sociology and Psychology, she served as a regular Army officer in the Women's Army Corps during the Korean war. Following military service and her subsequent marriage, she moved to Connecticut and received a MA in Child Development and Family Relations from the University of Connecticut. Along with raising three daughters, she served as director of HeadStart programming, Developmental Reading, and Title 1 programming. She served as President of NaCCRA from 2011 - 2014 and returned as President Pro-Tem in the fall of 2015. She is past president of ConnCCRA - a very active group serving some 17 CCRCs in the state.



Kim Barley: resident of Florida. Attended the University of Florida and the Wharton School of Business. His career as a commodities broker included creating a study with the University of Florida indicating cash values for cattlemen, helping to create the frozen orange juice futures market, and creating a feeder cattle delivery point for the Chicago Mercantile Exchange. He has been named one of the top 100 brokers in the nation. He served on the Board of the Central Florida Bank and the Orlando Chamber of Commerce. He has been a member of the Town Council and Mayor of Windermere, Florida.



Basil Pflumm: resident of Florida. Following retirement from the Air Force. Basil worked as Director of finance, Director of Practices and Communications, and Vice President, Global Practices Center, all for the 53,000-member Institute of Internal Auditors. He contributed significantly to the redefinition of internal auditing. He earned a reputation for team building and for adopting efficient and effective practices, and for providing visionary leadership to shaping an internal auditing profession.



Robert Levine: resident of Arizona. Robert hold degrees in both accounting and law and describes himself as a "forensic accountant." Many forensic accountants work closely with law enforcement personnel and lawyers during investigations and often appear as expert witnesses during trials. His career was mostly with Laventhol & Horwath an international accounting, tax and consulting firm. Since retiring he has provided pro-bono service to several not-for-profit boards



James E. "Jim" McClaine: resident of Washington state. Jim has worked for five companies (starting at General Electric and finally Webtec) initially as a salesman and later manger of profit and loss centers in the railway supply business. Following retirement in 2007, he used the skills learned to help non-profits and small businesses. With SCORE, he counseled small business start-ups and business planning and marketing.

CALL FOR NOMINATIONS

Nominations are now being solicited for openings on the NaCCRA Board of Directors. Anyone with a suggestion should contact Walton Boyer (Walton.boyer@charter.net). Provide a brief bio. Members may nominate themselves. Please include background (profession, experience, skills) in bio.

President's Message continued

A. www.naccra.com is managed by **Martha Marks**, El Castillo, Santa Fe, New Mexico. Martha created new and expanded features and added bright colors!

B. ORANJ, the most comprehensive state web site of any in the US. <http://www.oranjonline.com>, maintained by their gifted Webmaster **Ann Campbell, Medford Leas, New Jersey**. The President of ORANJ (Organization of Resident Associations in New Jersey), is **Ron Whalin, Fellowship Village, Basking Ridge, New Jersey**.



Rev. Nicholson and Brad Breeding

C. ActiveAgingAdvocates www.activeagingadvocates.com by **Jack Cumming**, NaCCRA board member, NaCCRA Director of Research, **Carlsbad by the Sea, Carlsbad, California**.

Meg Morelli, CEO/President of LeadingAge Connecticut and **Brad Breeding** each gave a presentation in Indianapolis on selecting a CCRC and addressing concerns all of us have regarding the financial soundness and services of the CCRCs in whose communities we now live. In partnership with LeadingAge, Connecticut residents created a consumer guide and have succeeded in bringing about additional protections from their legislature. The guidebook and a summary of the state law can be found at <http://www.leadingagect.org/ccrc-living> On the following page (7), you may read Brad's article in this issue of Life Line. For additional information you may see his full presentation at <http://www.slideshare.net/BradBre>.

Returning to Seattle I had the privilege of visiting with the Residents Council President and President-Elect along with four distinguished veterans from **Presbyterian Village Dallas** on Veterans Day at the **ARC(Army Retirement Community), San Antonio**. NaCCRA is expanding its advocacy work with residents in the state of TEXAS through these NaCCRA members.

Don't miss the **December issue of MONEY MAGAZINE** Page 37, 38, and 39 headed "RETIRE-Home Sweet Community: CCRCs Attract Seniors With Amenities and Help When Needed" by Carla Fried. Note quote from Jack Cumming, Research Director of NaCCRA, on page 38 and advice from our NaCCRA friend, Brad Breeding on p 39.

Note: Brad Breeding's message on FACEBOOK: "I was honored to present some results of my study of CCRCs on a panel hosted by the National Continuing Care Residents Association (NaCCRA) prior to the LeadingAge national conference in Indianapolis last month. As thousands of conference attendees spent the better part of a week discussing ideas for how to better attract and serve the senior population, I could not help but think that the very best ideas for how to do so would likely come from NaCCRA members - those who have already made a senior living decision and can speak to that with authority on their experience and what appeals most to them."

BASIC COMPONENTS IN SELECTING A CCRC

Brad Breeding

At the fall gathering of NaCCRA on the eve of the annual meeting of LeadingAge in Indianapolis it was my privilege to be on a panel with Meg Morelli, CET, and President of LeadingAge, CT, to lay out critical factors in selecting a CCRC (Life Plan Community). Meg has done an outstanding job of working with CCRC residents in Connecticut to develop a comprehensive consumer guide and state adopted legislation protecting resident rights.

Recognizing that you, as NaCCRA members, have already been through the CCRC decision process and also that you may now have peers who are also considering a CCRC and turning to you with questions, Bob Nicholson asked me to provide an overview of what I feel are some of the key aspects of the decision process based on my research of CCRCs and discussions with prospective residents across the country.

To accomplish this I decided to cover one of our popular presentations titled, "**Thinking About a CCRC? Top 10 Questions to Ask Before Making the Move.**" I actually had the pleasure of delivering this same presentation as part of a webinar series that MyLifeSite.net co-hosted with NaCCRA earlier this year. A link to the full presentation, including explanations for each question, is available by registering for free at www.mylifesite.net and going to: Resource Library>>More Helpful Materials>>Videos.

Here are the ten questions:

1. What services are included in the monthly fee and what will cost extra?
2. How will my monthly fee adjust if I require assisted living or advanced healthcare services?
3. How have your monthly rates for independent living changed each year over the past 5 years?
4. What are the exact stipulations for receiving a refundable entry fee?
5. What happens if I run out of money due to a longer than average stay in the healthcare center or other unforeseen circumstances?
6. What is the quality of healthcare services provided?
7. Do published rates for assisted living and healthcare services include a semi-private or private room?
8. Is the community financially positioned to meet its long-term commitment to residents?.
9. What happens if there is no availability in the healthcare center when I need it?
10. Is there an assisted living facility that is completely separate from independent living and skilled nursing care?

While there are certainly many other factors that a prospective CCRC resident should consider – particularly as it relates to lifestyle preferences, location, affordability, services, and amenities – these are ten questions for which I believe an acceptable, and in some cases verifiable, response is necessary in order to help avoid surprises in the future.

So, what about the ones that were most important to those in attendance? The two questions that drew the most hands were #5 and #8. Clearly, consumers want to be sure that both they and the provider have the finances to last.

A copy of the full presentation can be viewed online at <http://www.slideshare.net/BradBreeding/ccrc-retirement-communities-top-10-questions-to-ask-before-moving-in>.

Brad Breeding , CPP, is President and CEO of MyLifeSite.net

THERE IS A



AND A TIME TO CHANGE THE METHOD OF SHARING



Jennifer Young

Farewell to Ask & Share, a column produced by Jennifer Young for three years. Our thanks to you, Jennifer, for the inspiration which prompted you to initiate this project and for carrying through. Throughout this time Jennifer has encouraged - urged - readers to go to naccra.com and participate in the FORUM to exchange thoughts, ideas, and experiences. Below is a summary of Ask&Share. The number in parenthesis is the number of times someone from that CCRC (or the same person) contributed to the column. You will see that Ralph Collins, Tryon Estates, Columbus, N.C wrote often and covered more than one topic in his responses.

Our fellow residents have a range of expertise in technology - from those who can easily call on UBER for transportation to those who finally learned how to use a cell phone to make telephone calls. The officers and Directors of NaCCRA must keep this range of ability in mind in order to achieve their mission of unifying their membership. *Editor*

CALIFORNIA

Carlsbad by the Sea, Carlsbad (2)

COLORADO

Frasier in Boulder

CONNECTICUT

Seabury, Bloomfield (2)

StoneRidge, Mystic

FLORIDA

Abbey Delray South, Delray Beach

The Estates at Carpenter, Lakeland (2)

John Knox Village, Pompano Beach

Village on the Green, Longwood

Florida Presbyterian Homes, Lakeland

ILLINOIS

Smith Crossing, Orlando Park

MARYLAND

Riderwood Village, Silver Spring

Buckingham's Choice, Buckeystown

Broadmead, Cockeysville

MISSOURI

Laclede Groves, Webster Groves

NEW JERSEY

Applewood, Freehold

NEW YORK

Amsterdam at Harborside, Port Washington

NORTH CAROLINA

Carol Woods, Chapel Hill

Deerfield, Asheville (3)

Tryon Estates, Columbus (15)

Well-spring, Greensboro

SOUTH CAROLINA

Park Point Village, Rock Hill

PENNSYLVANIA

Pennswood Village, Newtown

Foxdale Village, State College

OHIO

Bristol Village, Waverly

OREGON

Mary's Woods at Maryhurst, Lake Oswego

VIRGINIA

Westminster at Lake Ridge, Lake Ridge

Westminster-Canterbury on

Chesapeake Bay, Virginia Beach (4)

WASHINGTON

Mirabella, Seattle

EXAMPLE OF TOPICS COVERED

Holiday bonus (gifts) for staff

"I'm OK" systems

Garage Sales

Smoking Policy

Residents Association

Surveillance Cameras in Nursing

Home Rooms

On-campus MD

Non-profit justification

Library

Security - duties and responsibilities

Charges for Technology

Campus Newsletter - Calendar



QUICK BITS

Jack Cumming

You Can't Outlast Your Funds. A condition for continuing tax exemption for tax exempt CCRCs is that the CCRC will maintain you in residence even if your funds are exhausted. This is an increasing concern for many residents as fees increase steadily from year to year. The CCRC must meet the continued residence requirement from general corporate funds unless donors contribute to reduce the corporate burden. Most tax paying entry fee CCRCs have duplicated that residence guaranty in their contracts even though they are not required to. Check your contract if you are uncertain.

CCRC Foundation Fundraising. The same IRS ruling (72-122) that requires tax exempt CCRCs to guarantee residents continued residence even if their funds run out allows CCRCs to reduce that burden through fundraising. Contributed funds give CCRC executives more funds to use at their discretion, so most CCRCs have a foundation to encourage residents to contribute toward reducing the corporate burden. When residents contribute to the charitable care fund, they free corporate funds for the executives.

Technology for Residents. The new Apple Watch Product, recently announced, has a feature that can be life saving for many CCRC residents. A Fall Safety Application can detect an unexpected fall when it occurs, and it can automatically call for help. The wearer of the watch enters a list of people to be notified or summoned when a fall occurs. The result is that if a person falls, perhaps lying unconscious, help will automatically be called. There is a very brief time delay, so that the call for help can be shut off by the user if no help is needed. There is also the capability to press a button to summon help even in the absence of a fall. Moreover, unlike many CCRC pendant systems, the Apple Watch indicates the exact location of the person needing help and can work off campus as well as on.

Nonprofit Myth. There is a myth prevalent among many nonprofits that the purpose of tax paying businesses is to make a profit. Unfortunately, some businesses, and even some nonprofits, are guided by greed; but that is more the exception than the rule. For the most part, those businesses that are thriving and growing put customer value first. It's obvious that a business without a customer is no business at all. Those businesses that do best put customers first. Since happy employees tend to enhance customer interactions, effective businesses are selective in employment but also value and reward their employees. Businesses with happy customers and happy employees tend to prosper and grow. A solid reputation for value is the gold standard for a corporate brand, and reputation depends on customers and employees.

* * * * *

Editor's Note:

Some years ago, Jack Cumming launched a web site for NaCCRA (NaCCRA.com) which is now being administered by Martha Marks who has steadily upgraded the quality and ease of use.

As Director of Research, Jack launched a new web site and named it activeagingadvocates.com. He provides information and ideas relating to the entire aging experience of all Americans. Check this site:

activeagingadvocates.com



National Continuing Care Residents Association 2017 Annual Meeting

Be the Voice: Residents Engaging in Advocacy in a Time of Change

Goodwin House Bailey's Crossroads, 3440 S. Jefferson St., Falls Church, VA 22041

March 18 and 19, 2017

Sat. Mar. 18 Auditorium on Ground Floor

- 9:30 - Registration (coffee, fruit, pastries)
 10:00 - Welcome: Kathy Anderson, President/CEO Goodwin House
 Susan Hinderleider, President Virginia Continuing Care Res. Assoc (VACCRA).
 Jean Bacon, President, GHBC Chapter of VaCCRA
 10:20 - Welcome & Meeting Goals: Rev. Bob Nicholson, President NaCCRA
 10:30 - Panel: State Advocacy Program Highlights, Q & A
 11:20 - Break
 11:30 - Leading Age Congressional Outlook & Senior Action Network Advocacy
 Marsha Greenfield, Vice President Congressional Affairs for Niles Godes,
 LeadingAge Senior VP for Congressional Affairs and Housing
 12:30 - NaCCRA /Leading Age Joint Task Force Report
 12:45 - Lunch and Networking
 1:45 - Goodwin House Bailey's Crossroads Residents Website
 2:00 - Open Board Meeting, Guests Welcome
 Reports: Membership and Treasurer's
 Election of Board of Directors
 Other Issues
 3:15 - Tours of Goodwin House Bailey's Crossroads
 4:00 - Appetizers in **Formal Parlor** courtesy of GHBC VaCCRA
 Drinks from Lounge - Cash Bar

Board Room on Main Floor

- 5:00 - Jefferson Street String Band Performs Old Time and Bluegrass Music
 5:30 - Dinner

Sun. Mar. 19 Auditorium on Ground Floor (coffee, water, pastries available)

- 9:30 - 12:00 - Registration and Open Board Meeting - Guests Welcome

Registration Form - Due by Feb. 17

Name: _____

Address: _____

CCRC _____

email: _____ phone _____

Please Make Your Check Payable to Goodwin House and Mail Form and Check to:

Joan Lewis, 3440 S. Jefferson St., #1177, Falls Church, VA 22041

Sat. Lunch \$13.00 _____ Thai Beef/Cashew Salad (vegetarian needed)

Sat. Dinner \$18.50 _____ Salmon / Chicken (vegetarian needed)

Sun. Lunch - The Bistro at Bailey's On Your Own, Reserved Private Dining Room

Hampton Inn by Hilton Alexandria/Pentagon South, Mar. 17, 18, 19 - \$109 plus tax

4800 Leesburg Pike, Alexandria, Virginia, 703-671-4800, mention National. Continuing. Care Residents.

Association with group code NCC

Transportation to Goodwin House Bailey's Crossroads will be provided.

PARKING: Top Floor, Employee Garage, Jefferson Street Entrance Close to Columbia Pike.

WELCOME THESE NEW MEMBERS and FAREWELL

ARKANSAS

Fayetteville
Butterfield Trail Village
Mort Gitelman

CALIFORNIA

Glendale
Front Porch
Roberta Jacobsen
San Rafael
Villa Marin
Kat Braeman

CONNECTICUT

Stamford
Edgehill
Barbara Bartlett
Joseph Bartlett
Wallingford
Ashlar Village
Frank Manfredi
Hilde Sager
Beth Rollins

WASHINGTON, D.C.

D.C.
Ingleside at Rock Creek
Celia Crawford
Ann Schneider

FLORIDA

Ft. Myers
Cypress Cove
Sherry Schreier
Sarasota
Bay Village
Thomas Cliff
Barbara Heistand
Carolyn Parkman
Michael Rigdon
Imogene Rigdon
Cornelia Shanks
Robert Eiegand

Jim Westerdale
Tallahassee
Westminster Oaks

John Almlof
Willa Almlof
Joyce Andrews
David Bachman
Patricia Bachman
Elsie Burton
Thad Chason
Blanche Collins
Gail Croy
Jean Day
Robert Day
John Early
Jacqueline Early
William Fong
Wilma Fong
Sue Gambill
Norma Gaudine
Henry Gaudine
William Gill
Virginia Green
Gail Halperin

Carol Harrison
Thomas Harrison
Richard Hudson
Jane Hudson
John Hutchinson
LaDonna Hutchinson
Betty Joanos
James Joanos, Sr.
Barbara Judd
Margaret Knight
Dorothy Lee
William Lee
Joy Lewis
Gena Marvin
Louise McMullian
Duane Meeter
Margaret Meeter
Frances Mitchell
Carol Montague
Winston Montague
Virginia Musick
John Olson
Sheila Ortiz-Taylor
Angelica Otero
Richard Peters
Joyce Peters
Lance Peterson
Janice Peterson
Ann Putnam
Don Rapp
Patsy Rapp
Sue Scribner
Ronald Smith
Patricia Smith
Darmen West
Vero Beach
Indian River Estates
Elizabeth Flores

INDIANA
GREENWOOD
Greenwood Village
Mike Dietrich
Greencastle
Unknown Community
Elizabeth Ornidvaran

MARYLAND
Cockeysville
Broadmead
Katharine Stierhoff

NEW HAMPSHIRE
Lebanon
Harvest Hill
Sally Hague

NEW JERSEY
Freehold
Applewood
Barbara Grutter

NEW MEXICO
Albuquerque
La Vida Llana/ Nueva Vista
Linda Plein

NEW YORK
Central Valley
Unknown Community
Michael Amo

SOUTH CAROLINA
Charleston
Bishop Gadsden

OREGON

Portland
Mirabella
Fred Morris
Barbara Jennings
Richard Teutsch
Salem
Capital Manor
Paul Carr

PENNSYLVANIA

Media
Granite Farms Estate
Phyllis Mikalajczyk

TEXAS

San Antonio
Army Residence Community
Wade Taylor
Unknown Community
George McCall

VIRGINIA

Potomac Falls
Falcons Landing
Jim Haynes

WASHINGTON

Seattle
Bayview
Richard Blakney
Mirabella
Jane Blackwell
Betty Gerguson
James Ohta
Janet Ohta
Park Shore
Bruce Lippke
Barbara Lippke

Fred Lorenz
Bruce MacCaul
Marik Raymond
Marcia Proctor
William Rex
Lois Rex
John Sack
Sharon Sack
Bill Wertz
Maria Werta
Skyline at first Hill
Alan Black
Sarah Black
Oakwood Village
Leonard Ross



Lifetime Memberships

Judi Lampert, Indian River Estates, Vero Beach, FL
Nancy Johns, John Knox Village, Pompano Beach, FL
Jonas Rappeport, Broadmead, Cockeysville, MD
David (Jack) Lockett, Deerfield, Asheville, NC
James Atwood, Sunnyside, Harrisonburg, VA
Lorraine Husband, Emerlad Heights, Redmond, WA
Ellie Lindblorn, Emerald Heights, Redmond, WA

DECEASED MEMBERS

Anne Dickinson, StoneRidge, Mystic Ct.
Frank Flores, Indian river Estates, Vero Beach, FL
Evelyn Ridberg, Lake Port Square, Leesburg, FL
WASHINGTON
Redmond
Emerald Heights
Glenn Bond, Robert Debutts, Marily Farrell, Bill Reese
Seattle
Horizon House: Dorothy Guth, Edward Van Mason
Mirabella: Dick Leabo, Mimi Pierce, James Rolfe
Skyline: Tom Cunningham, Darrell Williams

National Continuing Care Residents Association
325 John Knox Rd.
Suite L. 103
Tallahassee, FL 32303

Non-Profit Org
U.S. Postage
PAID
Tallahassee, FL
Permit # 801

Please feel free to share your copy with a fellow resident or your administrators. Your comments, suggestions and article submissions are invited.



NaCCRA Membership Application

NaCCRA Thanks You for your support • By Working Together We Can Succeed

Date _____

Name of Individual: 1st Person _____

2nd Person _____

Address _____

Telephone _____

Email _____

Name of Community _____

ANNUAL DUES (FIRST) INDIVIDUAL\$ 20.00
ANNUAL DUES (SECOND) INDIVIDUAL\$ 15.00
LIFETIME MEMBERSHIP (FIRST) INDIVIDUAL ...\$ 200.00
LIFETIME MEMBERSHIP (SECOND) INDIVIDUAL\$ 150.00
Annual Dues per Community Association\$ 200.00
Annual Dues per State Association\$ 500.00
Tax-exempt Contribution\$ _____
Total Enclosed.....\$ _____

Please make your checks to: NaCCRA
and return this notice with your check to:
NaCCRA Headquarters
325 John Knox Rd. Suite L103
Tallahassee, FL 32303
Your Check is your receipt.

**NATIONAL CONTINUING CARE RESIDENTS
ASSOCIATION**
a 501(c)(3) Corporation